#### Medical Writing: Careers Insight Workshop, 24-25 May 2012

# What to expect of life in a MedComms Agency

Is Agency life for you?

Katia Chrysostomou excellaspro™



#### View of life on the inside!

- Over 15 years' in-house agency experience
  - Medical communications/publishing
  - Client services, project management and editorial roles (but not writing!)

- External perspective
  - Performance coach helping professionals to work smarter



#### Take a minute to reflect

In what ways would the role of medical writer suit you?

What questions
do you still have
Who do you need to
ask?

# What to expect today?

- Challenges and opportunities of agency life
- What type of agency might suit you/your skills
- Next steps...



- ✓ Buzz of team work
- ✓ High pressure but exciting industry
- ✓ Lucrative career

You get to say:

- √ 'Push the envelope'
- √ 'Strategize'
- √ 'Redefine the paradigm'

## What's it like in an agency?

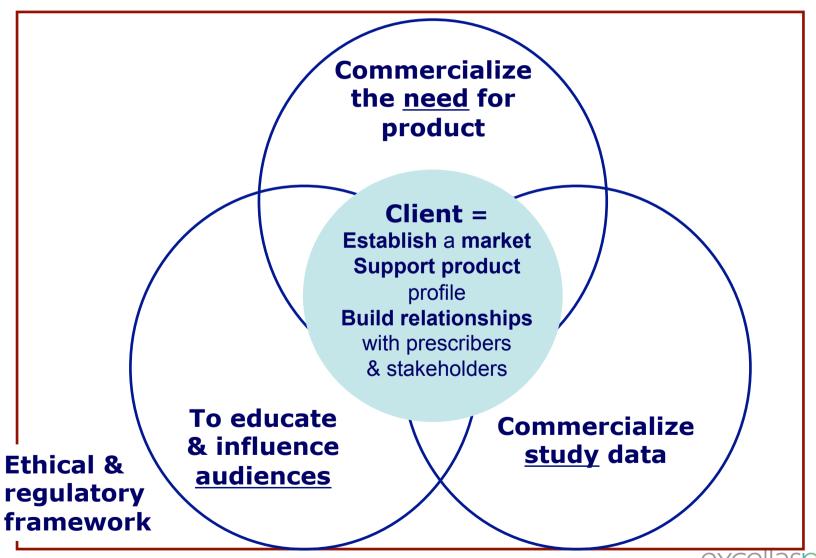
Your desk can be anywhere in the world!

- ✓ Congress meeting room
- √ Hotel room
- ✓ Corporate headquarters
- ✓ Departure lounge

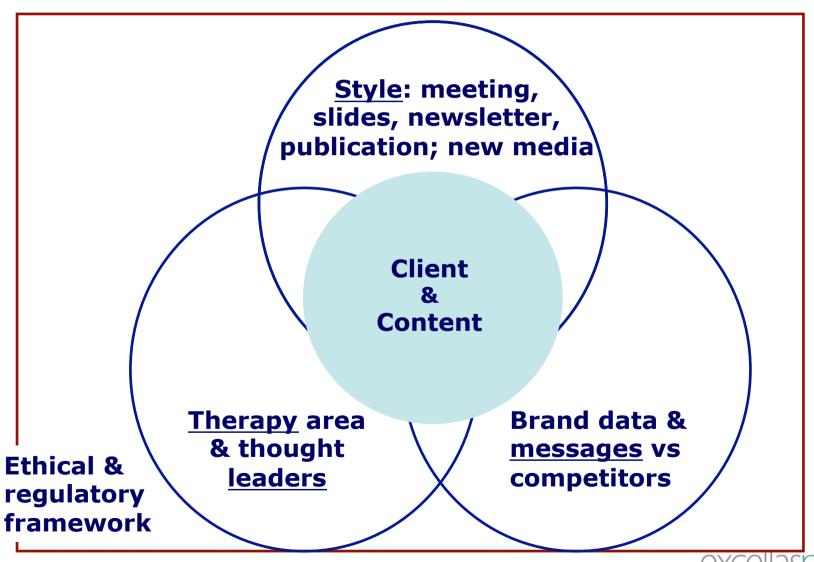
You learn on your feet!



### Medical Communications =



#### Medical Writer =



#### Agencies are service providers

**Objective 1:** Achieve sales targets



Objective 2: Achieve profit targets

**Develop and pitch** 



**Implement and deliver** 

- ✓ New clients
- ✓ Repeat business
- ✓ New services
- ✓ Into other depts.
- ✓ New products
- ✓ New indications
- ✓ New therapy areas

- ✓ Other accounts
- ✓ Other projects
- ✓ Other project stages (editing, design, production)
- ✓ Non-writing (admin, meetings, project management, etc)

New clients reduce dependency on existing clients



## Realities of agency life



- You are a resource with competing priorities and deadlines
- Learning takes place on 'live' projects and in-front of clients – but it can take time to be trusted
- Your desk can be anywhere in the world!
- Even 'a job well-done' is not always a simple measure



# What's a job well done?



- ✓ Produced to brief (objective)
  - Deliver on time, to budget, quality
  - •Balance science, marketing, ethical & regulatory
- ✓ A happy client (subjective)
  - Make their lives easier and help in career
  - •But is the client always right?



# But, pharmaceutical clients are changing

#### Profile

- Highly business aware + personal career
- High turnover = low corporate memory + experience
- Time/resource pressured

#### Intense competition

- Clients switch because they can!
- Low barrier (multinationals → individuals)



# What suits you/your skills?



## Depends on agency style/culture

- Size/niche/multi service
- Structure and style
  - Hierarchical/flat/business units
  - Formal/entrepreneurial
- Support services
  - Systems/processes/financials/IT
  - HR, esp. training & development opportunities



### Depends on account team structure

- Writing model
  - Freelance/in-house writers
- Key relationships
  - Writer + editor / project manager / account manager
  - Fixed teams or matrix
- Job titles don't predict role
  - Editor/project editor/project manager/account exec/account manager



# What opportunities are you looking for?

**Business development** + Client service



Operational + Editorial



- ✓ New clients
- ✓ New products/indications
- ✓ New therapy areas
- ✓ Creating new services
- ✓ Leading pitches
- ✓ Strategic direction

- ✓ Project management
- ✓ Medical Direction
- ✓ QA/QC
- ✓ Line management
- ✓ Training/development
- ✓ Budgeting & finance

#### WINNING and KEEPING clients



### Think about your transferable skills

- Challenger and solution finder
- Editor and quality controller
- Chaser and coordinator
- Trusted client adviser and negotiator
- Project tracker and financial controller
- New business opportunity spotter
- Value-adder



# What you won't find in a job-ad...



# Common afflictions reported by agency staff\*

- Project-creep (a slowly growing specification)
- Canujustitis (need for freebies; 'lastminute.com')
- Dripfeedsia (pressure to start w/o all data)
- Timeline stenosis (narrowing of the deadlines)
- RSI (Repetitive Sign-off Interference)





# Your Career Insights...



## Taking action...

Q: In what way would the role of medical writer suit you?

Transferable skills/areas of interest/type of agency

Q: What is your goal from this workshop?

Or what/who do you still need to ask?

Q: What are your next steps?

Making contacts, starting research, CV etc

